Jay Noren Curriculum Vitae: Career Summary Major Administrative Positions

	Major Aurimistrative i Ostaons	
2002-Present	Executive Vice President and Provost, University	
	Dean of the Graduate College, University of N	lebraska
2000-2002	Director, Health Workforce Project, National Insti	tute of Health Policy,
	Visiting Professor University of Minnesota, Pro	
	University and Health Science Center	
1999- 2000	President, Health Science Center and Vice Chan	cellor for Health Affairs
1000-2000	Texas A&M University System	
1995-1998	Faculty and Chair PhD Admissions Committee, U	Iniversity of Wisconsin-
1990-1990	Madison; Visiting Faculty University of Washir	
4000 4005	Interim Chancellor, Minnesota State Colleges an	
1993-1995		
1985-1993	Vice Chancellor for Health Sciences, University of	
1984-1985	Associate Vice Chancellor for Academic Affairs a	and Policy,
	University of Wisconsin-Madison, Center for H	
1984-1985	Acting Dean, School of Allied Health Professions	3,
	University of Wisconsin-Madison	
1983-1993	Director, Center for Health Policy and Program E	Evaluation,
	University of Wisconsin-Madison	
1982-1983	Co-Director, Wisconsin Occupational and Enviro	nmental Health
	Resource Center, University of Wisconsin-Ma	dison
1976-1983	Director and Associate Director, Administrative M	
1010 1000	Degree Program, University of Wisconsin-Mad	
	Principal Faculty Appointments	
2002- Present	Professor, Department of Preventive and Societal	Medicine
2002- Present	University of Nebraska	Wedienie
0004	•	
2001	Visiting Professor, University of Minnesota	actitute of Health Policy
	Director, Health Workforce Project, National In	
1999- 2002	Professor, George Bush School of Government a	na Public Service,
	Texas A&M University	4.4 U.S
1999- 2002	Professor, Department of Family and Community	
	Texas A&M University System Health Science	
1999- 2002	Professor, Department of Public Health Sciences,	
	Dentistry, Texas A&M University System Heal	
1996	Visiting Faculty, University of Washington, School	l of Public Health
1995-1998	Chair PhD Admissions Committee, Population He	ealth,
	University of Wisconsin-Madison	
1995-1998	Admissions Committee, Administrative Medicine (Graduate Program,
,000 ,000	University of Wisconsin-Madison	_
1977-1981	Executive Committee, Master's Degree Program i	in Epidemiology.
1377 1001	University of Wisconsin-Madison	<u></u>
1981-1982	Congressional Fellow, U.S. House of Representa	tives
1978	Winston Churchill Traveling Fellow, British/Americ	
	Assistant Professor (1976) & Associate Professor	
1976-1998	University of Wisconsin-Madison	
1974-1976	Fellow, Harvard Center for Community Health and	d Medical Care
1973-1974	Clinical Instructor, Internal Medicine, Michigan Sta	
1971-1973	Assistant Professor, Baylor University, Physician's	
	Army Academy of Health Sciences	,
	*	
Jay Noren	Curriculum Vitae	Page 1
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Curriculum Vitae: Career Summary <u>Degrees</u>

M.P.H. Harvar

Harvard University, 1976

M.D.

University of Minnesota, 1970

B.S.

University of Minnesota, 1970

B.A.

University of Minnesota, 1967, Pre-Med., (Chemical Engineering

emphasis)

Research Overview

Research and

Health Services Research

Publication Topics

Evaluation Research in Human Services Health and Human Services Workforce

Health System Leadership

Higher Education

Health Promotion/Disease Prevention

Grants Funding Sources

Foundations: Kellogg, Robert Wood Johnson, Milbank, Kaiser,

General Mills, McKnight, and Cramer

USDHHS-Bureau of Health Professions National Institute of Mental Health

National Institute of Health Policy

Minnesota Departments of Trade/ Economic Development and

Economic Security
Wisconsin Division of Health

Green Bay Employer's Coalition on Health Care Management;

Wisconsin Department of Health and Social Services

Wisconsin Department of Administration

Wisconsin Association of Manufacturers and Commerce

Cumulative Funding

Principal Investigator/Co-Investigator: \$4.4 million Center Director Additional Funding: \$2.5 million

Curriculum Vitae: Career Summary Representative Public Service Activities

2002- 2005	Commissioner, Nebraska Educational Telecommunications Commission (Nebraska Educational Television and Nebraska Public Radio Network)
2002- Present	Commissioner and Executive Committee, Midwest Higher Education Commission
2002- Present	State Committee, Nebraska EPSCoR
1984-1998	Reviewer or Editorial Board: American Journal of Public Health, American Journal of Preventive Medicine, Journal of the American Medical Association, Journal of Health Administration Education, Aspen Publishers
1997	Steering Committee, Wisconsin Turning Point Project for Public Health Innovation
1990-1993	Representative, U.S. Preventive Services Coordinating Committee
1987-1988	Governor's Nursing Study Committee, Wisconsin
1986	Public Health Service Prevention Policy Review, U.S. Dept. HHS
1985-1986	Board of Directors, Health Planning Council, South Central Wisconsin
1981	National Workshop on Preparation for Practice in Public Health, U.S. Dept. HHS
1979-1984	National Steering Committee, Collaborative Project on Curriculum Development in Preventive Medicine
1979	Task Force on Mental Health Administration, Association of University Programs in Health Administration

Curriculum Vitae: Career Detail

ADMINISTRATIVE

July 2002-Present Executive Vice President and Provost, University of Nebraska Dean of the Graduate College, University of Nebraska

Chief academic officer and principal deputy to the President--Acting President in the President's absence. Oversight of new and existing academic programs including residential and distance delivery. Liaison with the Board of Regents on academic policy. Central responsibility for annual and biennial budget development and analysis, the Nebraska state research fund, and several foundation funds. The University comprises four undergraduate and graduate campuses in Lincoln, Omaha, and Kearney and an academic health science campus primarily in Omaha with programs in several sites across the state.

October 2000-July 2002

Director, Health Workforce Project, National Institute of Health Policy, Visiting Professor University of Minnesota, Professor Texas A&M University and Health Science Center

January 1999-October 2000 President, Health Science Center and Vice Chancellor for Health Affairs Texas A&M University System

First President of a newly created health sciences university; charged to plan and implement organization and staffing of university administration, integrate five colleges and satellite campuses in seven separate state locations into one organization, obtain university-level accreditation by the Southern Association of Colleges and Schools, secure first legislative appropriation, and establish a separate fund raising foundation.

July 1993-December 1998 Faculty and Chair PhD Admissions Committee, University of Wisconsin-Madison; Visiting Faculty University of Washington

March 1993-July 1995 Interim Chancellor

Minnesota State Colleges and Universities

Responsible for merging three separate higher education systems into the single system, Minnesota State Colleges and Universities, comprising 62 campuses with 21,000 faculty and staff offering baccalaureate, pre-baccalaureate, and graduate programs for 163,000 students, \$850 million annual budget

(Served as Interim Chancellor while on leave of absence from the University of Wisconsin for the duration of the merger planning and implementation—the Minnesota legislature mandated that the merger leadership role be "Interim")

October 1986-March 1993 Vice Chancellor for Health Sciences University of Wisconsin-Madison

Administrative oversight of the University of Wisconsin-Madison's academic programs and services in the health sciences with a \$400 million annual budget (30% of the University)--Schools of Medicine, Nursing, Pharmacy, Allied Health, Student Health Service, Health Science Libraries, State Laboratory of Hygiene, University Hospital

March 1989-November 1990 Chair, Policy, Management and Planning Steering Committee, Center for Health Sciences, University of Wisconsin-Madison: Committee completed comprehensive analysis of governance,

committee completed comprehensive analysis of governance, strategic decision making and long-range planning for University Hospital and health sciences schools and submitted a 300-page report recommending University Hospital restructuring as a public authority, changes in facilities acquisition approaches, a ten-year space plan, revision of faculty definition in clinical disciplines, and a five-year plan for Hospital education, research, services programs

September 1985-October 1986 Acting Vice Chancellor for Health Sciences

University of Wisconsin-Madison

January 1984-September 1985 Associate Vice Chancellor for Academic Affairs and Policy Center for Health Sciences, University of Wisconsin-Madison

July 1984-January 1985 Acting Dean, School of Allied Health Professions

University of Wisconsin-Madison

July 1983-March 1993 Director, Center for Health Policy and Program Evaluation

University of Wisconsin-Madison

September 1982-January 1984 Senior Staff Associate for Federal Legislative Liaison

Center for Health Sciences

University of Wisconsin-Madison

1982-1983

Co-Director

Wisconsin Occupational and Environmental Health Resource Center

University of Wisconsin-Madison

1976-1983

Associate Director and Director, Administrative Medicine Master's

Degree Program, University of Wisconsin-Madison

Executive management program for mid-career physicians and health care professionals; preparation for executive roles in health care delivery organizations. Program designed for practicing health professionals; emphasizes distance education and short, intensive on-campus sessions. Originated program in collaboration with medical school colleague with funding from the Kellogg Foundation

FACULTY

FACULTY APPOINTMENTS:

July 2002- Present Professor, Department of Preventive and Societal Medicine, University of

Nebraska Medical Center

January 1999- Professor, George Bush School of Government and Public Service,

July 2002 Texas A&M University

January 1999- Professor, Department of Family and Community Medicine College of Medicine, The Texas A&M University System Health Science Center

August 1999- Professor, Department of Public Health Sciences
July 2002 Baylor College of Dentistry

The Texas A&M University System Health Science Center

1976-1999 Assistant Professor (1976) & Associate Professor (tenured 1982),

University of Wisconsin-Madison, Population Health Graduate Program

and Programs in Health Management

Collaborative programs of the Department of Population Sciences (Medical School), LaFollette Institute for Public Affairs, School of Business, Letters and Sciences, and School of Engineering Principal faculty emphases: management and leadership in health care, health services evaluation research, health policy analysis,

quality improvement, health promotion/disease prevention

January 2001- Visiting Professor, University of Minnesota

December 2001 Director, Health Workforce Project, National Institute of Health Policy

(joint Institute: University of Minnesota and University of St. Thomas)

Special Assistant to the Senior Vice President, University of Minnesota

Academic Health Center

Research Scholar, National Institute of Health Policy

January 1996- Visiting Faculty, University of Washington School of Public Health

and Community Medicine

1973-1974 Clinical Instructor, Department of Internal Medicine

Michigan State University

1971-1973 Assistant Professor, Physician's Assistant Program

Baylor University - Army Academy of Health Sciences

ADDITIONAL FACULTY ROLES:

June 1996

July 1995- Chair PhD Admissions Committee,

Dec. 1998 Population Health, University of Wisconsin-Madison

1998 Search Committee, Director of Institute on Aging, University of Wisconsin-

Madison

Jay Noren Curriculum Vitae Page 6

Fall 1997-1998	Member, Graduate Council, University of Wisconsin-Madison, Medical School
1998	Reviewer, American Journal of Public Health
Fall 1997-1998	Reviewer, Aspen Publishers
1995-1998	Institute on Aging Advisory Board, University of Wisconsin-Madison
1995-1996	Ph.D. Development Committee, University of Wisconsin-Madison, (Created a new Ph.D. program in Population Health: evaluation research, epidemiological and demographic analytic applications to health of populations)
1995-1998	Admissions Committee, Administrative Medicine Graduate Program
Fall, 1992	Negotiation of an academic exchange agreement between Beijing Medical University, Beijing, China, and University of Wisconsin-Madison
June 1989- July 1990	Negotiation of an academic exchange agreement between Vilnius University, Lithuania, USSR and the University of Wisconsin-Madison
1982-1991	Editorial Board, <u>Journal of Health Administration Education</u>
1984-1990	Board of Directors, American Journal of Preventive Medicine
1980-1981, 1982-1984	Senator, University of Wisconsin-Madison Faculty
May 1981	Invited Contributor (one of 60), National Workshop on Preparation for Practice in Public Health, Sponsored by Bureau of Health Professions. Department of Health and Human Services and Association of Schools of Public Health Purpose: to draft three position papers for submission to Congress. Summaries were incorporated in Public Health Personnel in the United States, 1980: Second Report to Congress
Chair 1982-1984 Member 1979-1984	National Steering Committee, Collaborative Project on Curriculum Development in Preventive Medicine, Association of Teachers of Preventive Medicine Funded by Kellogg Foundation Goal: model preventive medicine curriculum for U.S. medical schools Boston University Center for Educational Development in Health
Fall 1979-1999	Reviewer, Journal of the American Medical Association

TEACHING/STUDENT ADVISING:

2004 Advisor, Senior Thesis, University of Nebraska-Lincoln

Jay Noren Curriculum Vitae Page 7

2004	Contributing Faculty, Honors Course, "Epidemics, Famines, and Bioterrorism," University of Nebraska-Lincoln
1997-2002	Principal Faculty, "Health Policy and Politics," M.S./Ph.D. Program, Population Health-principal focus executive management program in Administrative Medicine for mid-career physicians, University of Wisconsin-Madison
1997-1999	Principal Faculty, "Capstone Management Seminar," M.S./Ph.D. Program, Population Health, University of Wisconsin-Madison
Summer 1997	Mentor, Summer Collegiate Experience, Freshman Minority Students, University of Wisconsin-Madison
Fall 1997-1998	Mentor, Undergraduate Minority Students, University of Wisconsin- Madison
August 1996- December 1998	Faculty, Research Assistants in Sociology, University of Wisconsin-Madison
April-July 1998	Faculty, Research Assistant in Economics, University of Wisconsin-Madison
1996-1997	Contributing Faculty, "Capstone Management Seminar," M.S./Ph.D. Program, Population Health, University of Wisconsin- Madison
1997-1998	"Overview of the U.S. Health Care System" in Nursing 105 (undergraduate course) "Introduction to Health Systems: An Interdisciplinary Approach," University of Wisconsin- Madison
1997-1998	Faculty (25% of course), "Introduction to Population Health: Determinants of Health," M.S./Ph.D. Program, Population Health, University of Wisconsin- Madison
1996-1998	Thesis Advisor, Graduate Students in Population Health, University of Wisconsin- Madison
November 1995- 1998	Advisor/Ph.D. Committee Member for Doctoral Candidate- Indoor Air Quality, University of Wisconsin- Madison
1994	Guest Faculty, "Community College Faculty Development," University of St. Thomas, St. Paul, Minnesota
1978-1992	Principal Faculty, "Quality of Health Care: Evaluation and Assurance," University of Wisconsin- Madison
1980-1984	Principal Faculty, "Clinical Preventive Medicine," University of Wisconsin-Madison

1981-1983	Contributing Faculty, "Decision Analysis for Clinicians," University of Wisconsin- Madison	
1980-1983	Principal Faculty, "Health Maintenance Organizations, Medical Group Practice," University of Wisconsin- Madison	
1978-1983	Contributing Faculty, Preventive Medicine course (occupational medicine), University of Wisconsin- Madison	
1977-1983	Advisor, Health Services Administration Master's Degree Program, University of Wisconsin- Madison	
1979-1981	Principal Faculty, (one of five), "Preventive Oncology," University of Wisconsin- Madison	
1977-1981	Principal Faculty (one of three), "Preventive Medicine," Independent Study Program, Second Year Medical Students, University of Wisconsin-Madison	
1977-1981	Executive Committee, Master's Degree Program in Epidemiology, University of Wisconsin- Madison	
1977-1981	Advisor/Ph.D. Committee Member for Doctoral CandidateExercise Physiology, University of Wisconsin- Madison	
1977-1981	Advisor/Ph.D. Committee Member for Doctoral CandidateInjury Epidemiology, University of Wisconsin- Madison	
1971-1973	Principal Teaching Faculty, undergraduate program (associate degree), Baylor University/Brooke Army Medical Center, Academy of Health Sciences, Physicians' Assistant Program	
EDUCATION		
M.P.H.	Harvard University, 1976	
M.D.	University of Minnesota, 1970	
B.S.	University of Minnesota, 1970	
B.A.	University of Minnesota, 1967, Pre-Med., (Chemical Engineering emphasis)	
Postgraduate Education:		

Harvard University, Health Services Research Fellow, Center for Community Health and Medical Care, 1974-1976

Harvard School of Public Health, General Preventive Medicine, 1974-1976

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Jay Noren Curriculum Vitae

Michigan State University, Internal Medicine, 1973-1974

University of Vermont, Internal Medicine, 1970-1971

Diplomate (specialty certification), American Board of Preventive Medicine, Occupational Medicine and General Preventive Medicine

FELLOWSHIPS AND OTHER EDUCATION:

Sept. 1981-

Robert Wood Johnson Health Policy Fellowship

August 1982

National Academy of Sciences

Congressional Fellow. U.S. House of Representatives

Appropriations and Budget Committees

Spring, 1978

Winston Churchill Traveling Fellow

British/American Fellowship, English Speaking Union Foundation

June 1967-

University of Berne, Switzerland

Aug. 1967

Research Fellowship: "Cortisol Circadian Rhythm"

June 1965-

University of Minnesota

August 1965

Diet-Heart Study: Cholesterol in Institutionalized Populations

Biochemistry Laboratory Research Assistant

RESEARCH/PUBLICATIONS/PRESENTATIONS

GRANTS:

"Health Workforce Innovation Pilot Tests And Infrastructure Issues" Principal Investigator for National Institute of Health Policy project, "Health Vision 2013: System Redesign For The Future Workforce--Minnesota Policy Incubator For Innovation In Health Workforce Education, Deployment, And Services Delivery," \$160,000--funded by University of Minnesota Academic Health Center (\$60,000), Minnesota Department of Trade and Economic Development (\$30,000), Minnesota Department of Economic Security (\$10,000), Minnesota State Colleges and Universities (\$45,000), National Institute of Health Policy (\$15,000), January-June 2002.

"Health Vision 2013: System Redesign For The Future Workforce," Principal Investigator (Sabbatical Grant), National Institute of Health Policy, University of Minnesota, \$116,700, July-December, 2001

"A Critical Health Enterprise Challenge: Future Workforce Supply, Distribution and Productivity," Principal Investigator, National Institute of Health Policy, University of Minnesota, \$75,000, January-July, 2001

"Impact of Family Coverage Vs. Children Only Coverage In Meeting the Health Care Needs of Uninsured Children," Principal Investigator (with D Kindig, B Wolfe, J Mullahy), Milbank Memorial Fund, \$18,500, February 4, 1998-June 15, 1998.

"Physician Compensation and Risk-Bearing Arrangements in Medical Groups: Impacts
Jay Noren Curriculum Vitae Page 10

of Productivity (Phase 2)," Principal Investigator, University of Wisconsin Subcontract, \$20,733, October 1, 1997-June 30, 1998; Co-Investigator, University of Washington, \$463,817, September 1, 1997-August 31, 1999, Robert Wood Johnson Foundation

"The Academic Health Center in the Community," Principal Investigator, \$25,000, October 1997-September 1998, W.K. Kellogg Foundation

"The Academic Health Center in the Community," Principal Investigator, \$62,000, October 1997-September 1998, Bureau of Health Professions--US Dept. of Health and Human Services

"The Academic Health Center in the Community," Principal Investigator, \$5,335, June 1998-November 1999, Medical School Research Committee, University of Wisconsin-Madison

"An Analysis of Management Needs in the Delivery of Native American Health Care," Principal Investigator, \$39,913, June 1996-Sept. 1997, Kaiser Family Foundation

"The Effects of Physician Compensation Method on Physician Behavior and Satisfaction in Managed Care Organizations," University of Washington, \$624,228, February 1995–March 1997, Co-Investigator (January-June, 1996), Robert Wood Johnson Foundation

Leadership Exchange Program, Minnesota State Colleges and Universities, \$495,500, 1995-1998, W. K. Kellogg Foundation (Proposal submitted as principal investigator while Interim Chancellor, grant awarded shortly after completion of Interim Chancellor role)

Product Quality Task Force, Minnesota State Colleges and Universities, Principal Investigator, \$5,000 Fall/Winter 1994/95, General Mills Foundation

Future Design Initiative for Minnesota State Colleges and Universities, Principal Investigator, \$19,600, Spring/Summer 1994, McKnight Foundation

State Health Insurance Planning Development, Principal Investigator, \$40,000, March 1986-March 1987, Wisconsin Division of Health

Strategic Options for Health Care Cost Containment in Green Bay, Principal Investigator, \$18,500, May 1985-October 1985, Green Bay Employer's Coalition on Health Care Management

Public Health Statutes Revision, Principal Investigator, \$34,500, March 1985-December 1985, Wisconsin Division of Health

Evaluation of the HMO Enrollment Initiative, Principal Investigator, \$237,000, May 1984-April 1987, Wisconsin Department of Health and Social Services

Study of Home Health Care Issues in Wisconsin, Principal Investigator, \$10,000, 1984-1985, Cramer Foundation and Wisconsin Department of Health and Social Services

Rate Setting Commission, Principal Investigator, \$6,700, 1984-1985, Wisconsin Department of Administration

Concept Development for Comprehensive State Health Care Study Commission, Principal Investigator, \$2,600, July 1984-September 1984, Wisconsin Association of Manufacturers and Commerce

Feedback Technology to Improve Physician Judgment, Co-Principal Investigator, \$498,440, September 1981-August 1984, National Library of Medicine

Health Policy Fellowship, Principal Investigator, \$35,700, September 1981-September 1982, Robert Wood Johnson Foundation

Administrative Medicine Program, Director and Co-Principal Investigator, \$402,000, March 1980-March 1983, W. K. Kellogg Foundation

Winston Churchill Fellowship, Principal Investigator, \$3,000, April 1978-May 1978, English Speaking Union Foundation

Models for Manpower Assessment and Development, Co-Principal Investigator and Principal Investigator for sub-project: Application of Needs Assessment and Model for Development of Mental Health Administration Manpower, \$665,000, July 1977-July 1980, National Institute of Mental Health

Administrative Medicine Program, Associate Director, and Co-Principal Investigator, \$328,000, September 1976-September 1979, W. K. Kellogg Foundation

ADDITIONAL GRANTS TO THE CENTER FOR HEALTH POLICY AND PROGRAM EVALUATION:

Role: Center Director--Principal Investigators for these grants were Center Executive Faculty and Staff

Evaluation of HMO Enrollment for General Assistance Recipients, \$2,500, 1988, Rand Corporation

Effects of Medicaid on Welfare Dependency and Work, \$30,000, September 1987-June 1989, Assistant Secretary for Planning and Evaluation, U.S. Department of Health and Human Services

Parents Role in Substance Abuse and Prevention, \$1,150, November 1986-March 1987, PICADA Inc.

Evaluation of Alcohol and Drug Abuse Prevention Curriculum, \$9,900, January 1987-July 1987, Wisconsin Public Schools

State Efforts to Promote Long Term Care Insurance, \$66,000, January 1988-September 1989, Wisconsin Department of Health and Social Services

Healthy for Life-Health Promotion Research, \$500,000, September 1987-September 1992, National Institute of Drug Abuse

Impact of DRG's on VA Inpatient Services, \$100,000, October 1987-April 1989, Veterans Administration

Jay Noren Curriculum Vitae Page 12

Evaluation of State Health Insurance Program Pilot, \$180,000, August 1989-June 1991, Wisconsin Division of Health

Evaluation of Wisconsin Alcohol and Other Drug Abuse Programs, \$400,000, October 1989-September 1991, Wisconsin Department of Health and Social Services

Small Employers Health Insurance Maximization, \$135,000, August 1986-April 1990, Robert Wood Johnson Foundation

Wisconsin Cancer Control Project, \$90,000, April 1988-November 1991, National Cancer Institute

Wisconsin AIDS Program, \$13,000, January 1989-November 1989, Centers for Disease Control

Pilot Study of State Employee Health Insurance, \$15,000, January-July 1990, LaFollette Institute

Evaluation of Early Intervention Learning Sites, \$76,000, July 1989-June 1991, Wisconsin Division of Community Services

Analysis of 1990 Dane County Youth Survey, \$9,000, September 1989-December 1990, Dane County Youth Commission

Great Lakes Tribal Council Substance Abuse Prevention, \$75,000, 1990-1994, Office of Substance Abuse Prevention

Milwaukee County Alcohol and Drug Abuse Service Delivery System Improvement, \$700,000, December 1990-December 1993, ADAMHA Office of Treatment Improvement

Lac du Flambeau Alcohol/Drug Problem Prevention Program Evaluation, \$50,000, 1990-1994, Office of Substance Abuse Prevention

PAPERS:

Durenberger DF, McLaughlin, DB, Noren J. Mapping A Road To The Future: An Update From The National Institute Of Health Policy. Minnesota Medicine 2002; 85(1):34

Noren J, "Creating the Year 2013 Minnesota Health Workforce," Workforce Stakeholder Dialogue, April 3, 2001, National Institute of Health Policy.

Tufano J, Conrad D, Sales A, Maynard C, Noren J, Kezirian E, Schellhase K, Liang S, "Determinants of Physician Compensation Method and the Effects of Compensation Method on Physician Productivity and Other Practice Behaviors," American Journal of Managed Care, April, 2001.

Noren J, Hartley H, Katz A, Perrin E, "Academic Health Centers: Analysis of Community Perceptions," In Creating the Future - Innovative Programs and Structures in Academic Health Centers, Washington, D.C.: Association of Academic Health Centers, 1999.

Noren J, Sales A, Conrad D, Tufano J, "Profiling Data to Determine Physician Compensation," in Physician Profiling, Englewood CO: Medical Group Management Association, 1999.

Noren J, Thibodeau R, Insinga R, Landon B, "Turning Analysis Into Action—Profiling as a Change Agent," in Physician Profiling, Englewood CO: Medical Group Management Association, 1999.

Conrad D, M Marcus-Smith, A Cheadle, S Ramsey, C Maynard, H Kirz, C Madden, E Perrin, J Noren, "Primary Care Physician Compensation Method in Medical Groups: Does It Influence the Use and Cost of Health Services for Enrollees in Managed Care Organizations?" JAMA, 279(11): 853-858, March 18, 1998.

Noren J, Kindig D, "Physician Executive Development and Education," in <u>In Search of Physician Leadership</u>, Chicago: Health Administration Press, 1998

Noren J, Kindig D, Sprenger A "Critical Challenges in Native American Health Care," Public Health Reports, 112: 30-39, January/February 1998.

Zierler B, M Marcus-Smith, A Cheadle, D Conrad, H Kirz, C Madden, J Noren, E Perrin, S Ramsey, A Ross, "Effect of Compensation Method on the Behavior of Primary Care Physician In Managed Care Organizations: Evidence from Interviews with Physicians and Medical Leaders in Washington State," <u>American Journal of Managed Care</u>, 4(2): 209-220, February, 1998.

Noren J, "Graduate Education in Population Health," <u>Physician Executive</u>, September/October 1997.

Noren J, "A National Physician Workforce Policy," <u>Public Health Reports</u>, 112(3): 42-44, May/June, 1997.

Noren J, Kindig D, Sprenger A, "Management Development Needs in Native American Health Care," in <u>A Forum on the Implications of Changes in the Health Care</u>
<u>Environment for Native American Health Care</u>, pp. 125-148, Henry J. Kaiser Family Foundation report, April 1997.

Conrad, D.A., J. Noren, M. Marcus-Smith et al., "Physician Compensation Models in Medical Group Practices," <u>Journal of Ambulatory Care Management</u>, 19(4): 18-27, October 1996

Noren, J., "Occupational Health and Worksite Wellness Programs, Commentary," In Health Policy Annual II, Promoting Health and Preventing Disease, Association of Academic Health Centers, 1992

Schramm, C. W., & Noren, J., "Evaluation of the HMO Enrollment Initiative of Wisconsin's Medical Assistance Program. Review of HMO Quality Assurance Activities-Summary Report," July 1987, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison

- Fletcher, R. H., Burack, R., Larson, E., Lewis, C., Noren, J., Rabin, D., Stokes, J., Scatarige, C., and Reid, Y., "Interrelationships of General Internal Medicine and Preventive/Community Medicine," <u>American Journal of Preventive Medicine</u>, 2 (5): 285-289, 1986
- Schramm, C. W., Wedeward, T., Dunham, N. C., & Noren, J., "Report on the Medical Record Audit," December 1986, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Schramm, C. W., Liss, B., Dunham, N. C., & Noren, J., "Utilization Review and Quality Assessment Screens for HMO Encounter Data Preliminary Report," November, 1986, Policy Paper Series, Center for Health Policy and Program Evaluation University of Wisconsin-Madison
- Schramm, C. W., Liss, B., Dunham, N. C., & Noren, J., "Evaluation of the HMO Enrollment Initiative for Wisconsin's Medical Assistance Program. Operational Issues: Grievance Procedures, Enrollment, Exemption," July 1985, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Reimer, D., Dunham, N., Noren, J., "Wisconsin Hospital Rate Setting Policies: Analysis and Recommendations of Operational Alternatives," April 1985, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Dunham, N. C., Liss, B., Jewell, K. E., and Noren, J., "Evaluation of HMO Enrollment Initiative for Wisconsin's Medical Assistance Program: Design and Implementation," January, 1985, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Goddeeris, J., Dunham, N. C., and Noren, J., "Hospital Rate Setting: Economic Analysis of Rate Setting Options," January 1985, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Goddeeris, J. and Noren, J., "Hospital Rate Setting: A Review of the Evidence," October 1984, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Reimer, D., Dunham, N. C., and Noren, J., "Health Care Cost Containment Strategies in Wisconsin: Strategies for the Future," October 1984, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Dunham, N.C., Noren, J., and Liss, B., "Evaluation of the HMO Enrollment Initiative for Wisconsin's Medical Assistance Program: Key Issues and Evaluation Needs," September 1984, Policy Paper Series, Center for Health Policy and Program Evaluation, University of Wisconsin-Madison
- Noren, J., "Prevention in Continuing Medical Education for Practitioners," In <u>Teaching Preventive Medicine in Primary Care</u>, Barker, William H., Editor Springer, 1983

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- Segall, A., Jackson, G., Barker, W., Cobb, S., Noren, J., Shindell, S., Stokes, J., Ericsson, S., "Physician Performance Objectives: A Basis for Preventive Medicine Curriculum Development," In <u>Teaching Preventive Medicine in Primary Care</u>, Barker, William H., Editor. Springer, 1983
- Detmer, D., Noren, J., Buchanan-Davidson, D., "The Clinician-Executive: A Critical Team Player." The Hospital Medical Staff, 1982
- Stokes, J., Noren, J., and Shindell, S., "Definition of Terms and Concepts Applicable to Clinical Preventive Medicine," Journal of Community Health, 8:33-41, Fall 1982
- Detmer, D. Noren, J., Buchanan-Davidson, D., "A Curriculum for Physicians in Management," The Hospital Medical Staff, pp. 28-34, May 1982
- Noren, J., "Establishing Effectiveness and Efficiency of Current Health Care," In <u>Teaching Quality Assurance and Cost Containment in Health Care: A Faculty Guide,</u> Association of American Medical Colleges, Jossey-Bass, 1982
- Williamson, J., Hudson, J., and Noren, J., "Future Trends and Needs," In <u>Teaching Quality and Assurance and Cost Containment in Health Care: A Faculty Guide</u>, Association of Medical Colleges, Jossey-Bass, 1982
- Segall, A., Barker, W., Cobb, S., Jackson, G., Noren, J., Shindell, S., Stokes, J., Ericsson, S., "Development of a Competency Based Approach to Teaching Preventive Medicine," <u>Preventive Medicine</u>, November 1981
- Detmer, D., and Noren, J., "An Administrative Medicine Program for Clinician-Executives," <u>Journal of Medical Education</u>, 56:640-645, August 1981
- Noren, J., Frazier, T., Altman, I., DeLozier, J., "Ambulatory Medical Care: A Comparison of Internists and Family/General Practitioners," <u>New England Journal of Medicine</u>, 302:11-16, January 3, 1980
- Noren, J. and Peterson, R., "Development of a Mental Health Administration Curriculum," Wisconsin Medical Journal, 80(4):42-43, April 1981
- Noren, J. and Peterson, R., "Educational Development in Mental Health Administration," <u>Program Notes (Special Issue)</u>, Association of University Programs in Health Administration, (invited paper), 1980
- Noren, J. and Detmer, D., "Administrative Medicine: Education for Clinician-Executives," <u>Program Notes (Special Issue)</u>, Association of University Programs in Health Administration, (invited paper), 1980
- Noren, J., "Alternatives for Community Physicians," <u>British Medical Journal</u>, 2:345-347, August 4, 1979
- Karlson, T. and Noren, J., "Farm Tractor Fatalities: The Failure of Voluntary Safety Standards," American Journal of Public Health, 69:146-149, February 1979

Noren, J., "Obesity," The P.A. Journal, 7:54-58, Summer 1977

BOOKS:

Scherl, D., Noren, J., Osterweis, M., Editors, <u>Health Policy Annual II, Promoting Health and Preventing Disease</u>, Association of Academic Health Centers, 1992

Noren, J., contributing author, sections on Effectiveness and Efficiency of Health Care. In <u>Principles of Quality Assurance and Cost Containment in Health Care: A Guide for Medical Students and Health Professionals</u>, Association of American Medical Colleges, Jossey-Bass, 1982

National Institute for Occupational Safety and Health, <u>Occupational Health in Health Service Areas: Handbook for Planning</u>, DHEW (NIOSH) Pub. No. 78-203, September 1978 (Written with D. Wegman, A. Robbins, and A. Garofalo under contract with NIOSH: NIOSH is official author of the monograph)

PRESENTATIONS:

"P-16 and Nebraska's Future: Increasing Educational Success," Keynote, American Association of University Professors Nebraska State Conference, April 26, 2005

"Issues in Reauthorization of the Higher Education Act," Academic Affairs Winter Meeting, American Association of State Colleges and Universities, February 10, 2004

"Higher Education Act Reauthorization," Annual Meeting, National Forum of System Chief Academic Officers, May 30, 2003

"Higher Education: Social Good or Societal Privilege," Faculty Honors Convocation—University of Nebraska at Omaha, April 10, 2003

"Impact of Arts Education on Workforce Development," Nebraska Alliance for Arts in Education, Feb. 3, 2003

"Minnesota Health Workforce Redesign: Policy Incubator for Innovation in Health Workforce Education, Deployment and Services Delivery," National Institute of Health Policy, Minneapolis, Sept. 16, 2002

"Getting it Right-Creating a Better Health Care Experience," (Panel), Buyers Health Care Action Group Meeting: "A Force for Change: Consumer Taking Charge of Their Health Care," Minneapolis, April 19, 2001

"Health Sciences, Medicine, and Public Health in the New Millennium," Abraham and Ruth Clearfield Lecture, Brazos Valley Arts Council, April 13, 2000

"Health Care in the New Millenium," Keynote address, Health for All 12th Anniversary, April 29, 1999, Bryan, Texas.

"Academic Health Centers: Analysis Of Community Perceptions," Association of Academic Health Centers Annual Meeting, September, 1998

- "Academic Health Centers in the Community," Association for Health Services Research Annual Meeting, Washington, June 22, 1998
- "Physician Executives and the Re-engineering of Health Care Administration." Annual Meeting Faculty Forum, Association of University Programs in Health Administration, Washington, June 20, 1998 (with B. Hernandez, J. Shalowitz, J. Newman, M. Counte) "Population Health A New Discipline at Multiple Interfaces-Medicine, Public Health, Social Policy," Invited Seminar, University of Texas-Houston School of Public Health, June 4, 1998
- "Moving Toward Universal Coverage in the Context of Welfare Reform," Wisconsin Health Services Research Conference, October 24, 1997 (with D. Riemer, P. Rosenzweig, B. Wolf)
- "Management Development Needs in Native American Health Care," Forum on the Implications of Changes in the Health Care Environment for Native American Health Care, presentation invited by the Henry J Kaiser Family Foundation, Washington, D.C., November 15, 1996
- "A New Model for Higher Education: Minnesota," The Minneapolis Club Lecture Series, May 9, 1995.
- "The Product Quality Feedback System for Enhancement of Students' Employment Futures, Minnesota State Colleges and Universities," Workforce Minnesota Conference, September 23, 1994
- "Commencement Address," Brainerd Community College, June 1, 1994
- "Commencement Address," Bemidji State University/Hibbing Community College, June 2, 1994
- "Commencement Address," Duluth Community College/Duluth Technical College, June 9, 1994
- "The Changing Face of Minnesota Higher Education," Rochester Leadership 2000, February 10, 1994
- "Issues in Higher Education", Minnesota Chapter, American Association of University Professors, Macalester College, November 6, 1993
- "Tomorrow's Workforce: Higher Education's Role in Student/Employee Success," Workforce Minnesota 4th Annual Conference, September 23, 1993
- "Higher Education Restructuring and Reform: The Vision and The Reality," Business Action Resource Council, Minneapolis Chamber of Commerce, September 8, 1993
- "Commencement Address," Inver Hills Community College, June 11, 1993
- "Commencement Address," Austin Community College, June 9, 1993

- "Commencement Address," Pine Technical College, June 4, 1993
- "Higher Education in the 21st Century: The Emerging Minnesota Model," Bob Bigwood Annual Lecture, Fergus Falls, MN, April 23, 1993
- "Health Promotion and Disease Prevention," Annual Meeting of the National Conference of State Legislatures, Nashville, August 1990
 "Medical Education in the United States," Faculty of the Medical School, Vilnius
- "Medical Education in the United States," Faculty of the Medical School. Vilnius University, Lithuania, USSR, June 1989
- "Results of External Quality Assessments of HMOs," (with C. W. Schramm), Annual Meeting of the American Public Health Association, Boston, November, 1988
- "Health Care: For People or For Profit?" (with C. W. Schramm), Annual Meeting of the American Public Health Association, New Orleans, October 1987
- "Design and Initial Experience With a Computer System to Calibrate Clinical Judgment," (with D. Fryback, et al.), Annual Meeting of Society for Medical Decision Making, Boston, October, 1982
- "Health Care Trends and How They May Affect Quality of Care and Physicians," Ingalls Memorial Hospital (Chicago) Board Retreat, May 20, 1983
- "Health and Environment," Annual University of Wisconsin Forum, July 29, 1982
- "An Administrative Medicine Program for Clinician-Executives," Innovations in Education Exhibit, Association of American Medical Colleges Annual Meeting, November 1981, (with D. Detmer)
- "Career Development of Preventive Medicine Specialists," Third Annual Spring Conference and Workshops, Association of Teachers of Preventive Medicine, April 1981
- "A Clinical Preventive Medicine Course for Practicing Clinicians," Association of American Medical Colleges Annual Meeting, October, 1980
- "HMO's," Radio Broadcast, December 10, 1980, WHA Radio, National Public Radio Affiliate, Madison, Wisconsin
- "Ambulatory Care Quality Assurance," Annual Meeting: Wisconsin Medical Record Association, September 1980
- "Practical Applications of Quality Assurance for Iowa Hospitals," presented for Iowa Hospital Association, May 22-23, 1980
- "Workshop: Clinical Prevention in Continuing Medical Education for Practitioners," Conference on Education in Preventive Medicine for Primary Care Practice, Association of Teachers of Preventive Medicine, American College of Preventive Medicine, Association of Schools of Public Health, New Orleans, March 26-28, 1980
- "Planning and Management Role of the Community Physician in the British National Health Service," American Public Health Association Annual Meeting, 1979

"Allocation of Resources to Major Mental Health Goals," American Public Health Association Annual Meeting, October, 1979

"Priority Rating Among Most Important Mental Health Systems Goals: Results of a National Panel," Midwest Sociological Society Annual Meeting, Minneapolis, April 1979, (with R. Peterson)

"Role of the Community Physician in the British National Health Service," Annual Meeting of Winston Churchill Fellows, Scottish Division, Bannockburn, Scotland, May 1978

"Application of Needs Assessment for Development of Mental Health Administration Manpower: Phase I, Determination of Most Important Goals of the Mental Health Service System," Second National Conference on Needs Assessment in Health and Human Services, University of Louisville, March 1978

"Occupational Needs in Health Service Areas," American Public Health Association Annual Meeting, October, 1977, (with A. Robbins)

"Physicians' Assistant Program," Annual Spring Symposium, Naval Hospital, Boston, May 1972

"Cortisol Circadian Rhythm," University of Berne Pediatric Hospital, Grand Rounds, Berne, Switzerland, August 1967

PUBLIC SERVICE--STATE/NATIONAL/UNIVERSITY

2003	Leadership Lincoln Executive Series Participant—purpose and diverse leadership in Lincoln and Lancaster County"	e: develop "vital
July 2002- Present	Commissioner, Nebraska Educational Telecommunication (Nebraska Educational Television and Nebraska Public R	
July 2002- Present	Commissioner and Executive Committee, Midwest Higher Commission	r Education
July 2002- Present	State Committee, Nebraska EPSCoR (Experimental Prog Stimulate Competitive Research)	ram to
December 2001- December 2002	Member, Medical Education and Research Costs Advisor Department of Health, State of Minnesota	y Committee,
1997	Steering Committee, Wisconsin Turning Point Project for Public Health Innovation, Robert Wood Johnson Foundation Proposal, Wisconsin Department of Health and Family Services	
March-July 1995	American Council on Education, Commission on Government	nental Relations
1991-1992	Chair, University of Wisconsin System Task Force on Rural Health	
Jay Noren	Curriculum Vitae	Page 20

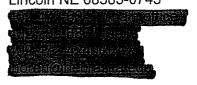
1991-1992	Chair, University of Wisconsin System Working Group on Urban Health Care Underservice
1990-1993	Representative, U.S. Preventive Services Coordinating Committee, U.S. Department of Health & Human Services
August 1989- August 1991	Chair and Vice Chair, Association of Academic Health Centers Task Force on Health Promotion/Disease Prevention
August 1991- August 1992	Member, Association of Academic Health Centers Task Force on Science Policy
August 1989- August 1990	Member, Association of Academic Health Centers Forum on Allied Health
1989-1993	Member, Association of Academic Health Centers/Association of American Medical Colleges Group on Government Relations
August 1988- Dec. 1988	Chair, UW System - Vocational, Technical and Adult Education Nursing Education Study Committee
April 1988- Nov. 1988	Member, Board of Regents mandated University of Wisconsin System Task Force on Competition with the Private Sector
Dec. 1987- June 1988	Member, Governor's Nursing Study Committee, State of Wisconsin
March 1986	Member, Public Health Service Prevention Policy Review (past Assistant Secretaries for Health, current Presidents of national organizations in preventive medicine and public health) Office of Disease Prevention and Health Promotion, USDHHS
Jan. 1985- May 1986	Board of Directors, Health Planning Council, Health Systems Agency for South Central Wisconsin
June 1984- Feb. 1985	Member, Legislative Council Committee on Graduate Medical Education, Wisconsin State Legislature
1984-1989	Chair, Luther Terry Fellowship Steering Committee, Association of Teachers of Preventive Medicine, Society for Research and Education in Primary Care Internal Medicine, Society for Teachers of Family Medicine, and Office of Disease Prevention and Health Promotion
1984-1985	Society for Research and Education in Primary Care Internal Medicine (SREPCIM) and the Association of Teachers of Preventive Medicine (ATPM) Policy Committee, Interrelationship between Preventive-Community Medicine and Internal Medicine, sponsored by the Office of Disease Prevention and Health Promotion, Department of Health and Human Services

Fall 1983- Spring 1986	Council of Academic Societies Representative, Association of Teachers of Preventive Medicine
October 1983- July 1984	Wisconsin Department of Health and Social Services, HMO Assistance Subgroup of Cabinet Work Group on Health Care Cost Containment
1982-1983	Policy Formulation Subcommittee (Legislative), American College of Preventive Medicine, General Preventive Medicine Representative
1981-1983	Task Force on Preventive Health Care Services, American College of Preventive Medicine. Task: to develop a "state-of-the-art" monograph on preventive interventions in clinical practice
1981-1983	Career Development Committee, American College of Preventive Medicine
August 1980	Special Study Section, Safety and Occupational Health Special Review Group, National Institute for Occupational Safety and Health
May 1979	Participant, Task Force on Mental Health Administration Association of University Programs in Health Administration
March 1977- July 1977	Consultant to Government of Libyan Arab Republic, Planning and Development of Pilot Health Care System
July 1976- Jan. 1989	Consultant in Occupational Medicine, Foundries, Battery Manufacturing, Plastics, Other Industries
April 1975- August 1975	Consultant, Chautauqua County Health Department, New York, Evaluation of Rural Health Care Project
	Honors and Awards
September 2002	National Institute of Health Policy, Recognition for Leadership of Minnesota Health Workforce Redesign Project, 2001-2002
November, 2000	Texas A&M University System Board of Regents Resolution of Appreciation for Service as President of Texas A&M System Health Science Center
April, 1997	Hall of Honor Inductee Kappa Sigma Fraternity Beta Mu
June, 1995	Resolution of Gratitude "In Appreciation for Guiding Minnesota's Higher Education Merger from Concept to Reality" Board of Trustees, Minnesota State Colleges and Universities

June, 1995	Letter of Commendation for "Contribution to Higher Education" Senate Majority Leader Minnesota State Legislature	
March 3, 1993	City of Milwaukee Proclamation: "Jay Noren Day"Commendation for establishing and supervising programs "to address urgent issues of health policy benefiting the people of Milwaukee"	
1986-1987	President, Foundation for the Association of Teachers of Preventive Medicine	
1984-1986	President, Association of Teachers of Preventive Medicine	
1970	Upjohn Award for leadership and service, Senior Medical Student, University of Minnesota	
1969	James Moore Society, University of Minnesota Medical School Student Honorary Society	
1969	Allan Bluhm Award for leadership, scholarship, and character, Junior Medical Student, University of Minnesota	
MILITARY SERVICE		
1971-1973	Brook Army Medical Center, Academy of Health Sciences, Physicians Assistant Program, Captain, Medical Corps	

PERSONAL

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Jay Noren
Executive Vice President and Provost
University of Nebraska
126 Varner Hall
3835 Holdrege Street
Lincoln NE 68583-0743



Home Address

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